

## Appendix 3 – SBC Corporate Risk Movement

Ref	Business Unit	Risk Description	Unmitigated Rating				Mitigated Rating		Controls				
			06/24	10/24	12/24	02/25	Rating	Target Date	Not Started	In Progress	Implemented	Total	% Implemented
S-LTS0003	Leisure & Technical Services (S)	Future Leisure Centre provision	12	12	12	12	4	07/01/2027	1	2	3	6	50%
S-SBC0001	Swale BC	Increases in homelessness	20	20	20	20	12	31/12/2025	1	3	11	15	73%
S-SBC0003	Swale BC	Housing Supply: Council unable to deliver a 5 year housing supply (5YHLS)	12	12	12	12	12		1	3	1	5	20%
S-SBC0004	Swale BC	Design of Major Contracts: Significant changes in how major contracts are delivered when the contract expires.	9	9	9	9	9		0	3	10	13	77%
S-SBC0005	Swale BC	Balancing the Budget over the medium term	25	25	25	25	12	31/03/2025	1	1	9	11	82%
S-SBC0006	Swale BC	Borough wide infrastructure does not meet need / demand. Infrastructure programmes don't align to the	12	12	12	12	9	31/10/2025	4	2	6	12	50%
S-SBC0007	Swale BC	The Council is unable to deliver the climate & ecological emergency motion agreed at Council in June 2019.	9	9	9	9	6	31/05/2025	1	2	6	9	67%
S-SBC0008	Swale BC	Cyber Security Incident	12	12	12	12	8		0	0	7	7	100%
S-SBC0009	Swale BC	Affordable Housing: Failure to develop a good quality, viable project for the delivery of affordable housing	12	12	12	12	9	31/03/2025	0	4	11	15	73%
S-SBC0010	Swale BC	Major Contractor Failure or Decline: Existing suppliers not delivering as per the contract.	20	20	20	20	12		0	5	5	10	50%
S-SBC0011	Swale BC	Focus on established priorities: Resources are dissipated away from statutory responsibilities and established priorities	8	8	8	8	4	31/05/2023	0	1	8	9	89%
S-SBC0015	Swale BC	Funding Capital Spend Delivery of council priorities requires capital spend which cannot be accommodated within	20	20	20	20	12		3	2	5	10	50%
S-SBC0017	Swale BC	Difficulties in recruiting and retaining talented staff during organisational change	6	6	9	9	6	19/09/2025	0	1	10	11	91%
S-SBC0018	Swale BC	increase in demands on Council services, loss of income and community pressure	16	16	16	16	16	01/04/2025	1	0	6	7	86%
		<b>14</b>							<b>13</b>	<b>29</b>	<b>98</b>	<b>140</b>	<b>70%</b>